

Transport ASDV - With ambitious growth strategy

Current Cost of Service, Forecast Trading Position Year 1 and impact of implementing growth proposals

Detailed expansion of table 6 high level business case

(Add extra columns if required to demonstrate savings achieved in future years)

CIPFA standard sub-categories

Expenditure Year	Service budget 14-15	Current cost of delivery 12-13	Year 1 14-15	Year 2 15-16	Year 3 16-17	Year 4 17-18	Year 5 18-19	(Saving) or Growth 5 year
	£000	£000	£000	£000	£000	£000	£000	£000
Employees	1736	1,736	1,719	1,711	1,703	1,697	1,689	-161
Premises	52	52	52	52	52	52	52	0
Transport	10817	10,817	10,786	10,755	10,692	10,661	10,629	-562
Supplies & Services	928	928	943	1,003	1,003	1,003	1,003	315
3rd Party Payments	3657	3,657	3,657	3,657	3,657	3,657	3,657	0
Transfer Payments	110	110	110	110	110	110	110	0
Support Services	467	467	467	467	467	444	422	-68
Total Expenditure	17,767	17,767	17,734	17,755	17,684	17,624	17,562	-476
Income	£000	£000	£000	£000	£000	£000	£000	£000
Fees & Charges	284	284	344	359	359	359	359	360
Grants (via CEC)	1161	1,161	1,161	1,161	1,161	1,161	1,161	0
Other Income	285	285	285	285	285	285	285	0
Recharges	8892	8,892	8,841	8,901	9,166	9,231	9,496	1,175
Total Income	10622	10622	10631	10706	10971	11036	11301	1535
Net cost of service (profit/(loss))	7,145	7,145	7,103	7,049	6,713	6,588	6,261	-2,011

Commercial' Presentation

Year	Service budget 14-15	Current cost of delivery 12-13	Year 1 14-15	Year 2 15-16	Year 3 16-17	Year 4 17-18	Year 5 18-19	(Saving) or Growth 5 year
	£000	£000	£000	£000	£000	£000	£000	£000
Income	£000	£000	£000	£000	£000	£000	£000	£000
CEC Contract Income	14676	14,676	14,676	14,676	14,676	14,676	14,676	0
Fees & Charges	284	284	284	284	284	284	284	0
Grant Income (via CEC)	1161	1161	1161	1161	1161	1161	1161	0
CEC Management Fee	1,361	1,361	1,361	1,361	1,361	1,361	1,361	0
Other Income	285	285	285	285	285	285	285	0
*1 - Contracts with other LAs					200	200	400	800
*2 - New education/large Co contract					65	130	195	390
*3 - Consultancy for other Las			9	9	9	9	9	45
Total Income	17767	17767	17776	17776	18041	18106	18371	1235
Expenditure	£000	£000	£000	£000	£000	£000	£000	£000
Contract Payments	15512	15512	15496	15450	15387	15356	15324	-547
Staffing Costs - direct *4	718	718	711	708	705	702	699	-65
Other direct costs	26	26	26	26	26	26	26	0
Total Direct Cost	16256	16256	16233	16184	16118	16084	16049	-612
Gross Profit	1511	1511	1543	1592	1923	2022	2322	1847
Other running costs								
Staffing costs - indirect *4	1018	1018	1008	1003	998	995	990	-96
Other running costs	493	493	493	493	493	470	448	-68
Total Indirect Costs	1511	1511	1501	1496	1491	1465	1438	-164
Net Profit	0	0	42	96	432	557	884	2011

Capital Expenditure and Funding (table 7 high level business case)

(To be used where there is capital investment as part of the project)

Expand year columns if required

Expenditure	2013/14 £000	2014/15 £000	2015/16 £000	Total £000
Land/Building Purchase				0
Professional Fees (External)				0
Contracted Services				0
ICT Hardware				0
Software Licences				0
Furniture, Plant , Equipment				0
Capitalized Staffing Costs				0
Grants & Loans (Given)				0
Other Costs				0
Total Expenditure	0	0	0	0
Income				
Grants				0
Developer & Other Contributions				0
Revenue Contribution				0
External funding				0
Total Income	0	0	0	0
Capital Receipts				
Prudential Borrowing				0
Total Funding	0	0	0	0

Revenue Expenditure and Income

(use to reflect the revenue expenditure incurred to realise the project, any funding received and who will incur the net cost)

Expenditure (List)	£000	Cost falls to (CEC/ADSV/ Other)
External Legal Fees	10	CEC
Consultant Fees	31	CEC
Insurance Fees	5	CEC
Actuarial report	10	CEC
Transfer of contracts	4	CEC
TOTAL Expenditure	60	0
Funding (List)		
Project budget		
External funding		
TOTAL Funding	0	0

To be used where there is capital investment as part of the project

Amend columns according to return period on the project

Financial Business Case Template		Year 1	Year 2	Year 3	Year 4	Year 5	
Costs							
	Description of cost 1						
	Description of cost 2						
	Description of cost 3						
	Description of cost 4						
	Description of cost 5						
	Description of cost 6						
	Description of cost 7						
	Description of cost 8						
	Description of cost 9						
	Description of cost 10						
Benefit							
	Description of Benefit 1						
	Description of Benefit 2						
	Description of Benefit 3						
	Description of Benefit 4						
	Description of Benefit 5						
	Description of Benefit 6						
	Description of Benefit 7						
	Description of Benefit 8						
	Description of Benefit 9						
	Description of Benefit 10						
Tot							
	Total Costs	£0	£0	£0	£0	£0	£0
	Total Benefits	£0	£0	£0	£0	£0	£0
	Net	£0	£0	£0	£0	£0	£0
	Payback period	#DIV/0!					
	NPV	£0					
	IRR	#NUM!					
Parameters							
	Discount rate for NPV	5%					

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